



THE COURSE PROGRAM

4 lessons - h. 14:00-18:00

20/01/2026

DRAFTING AND NEGOTIATION TECHNIQUES

Why English? How to successfully write documents in English How to compose a contract for use in an international transaction Common pitfalls and errors

27/01/2026

MERGER & ACQUISITION (M&A), PROCESS DEVELOPMENT, NEGOTIATION, DRAFTING

The process of an international acquisition

The acquisition documents from first contact to completion of the purchase and salCommon pitfalls and errors

03/02/2026

DISTRIBUTION AND AGENCY AGREEMENTS Distribution agreements

Distribution systems: open, exclusive and selective distribution Main issues and key clauses in distribution agreements EU antitrust rules: The Commission Regulation 2022/720 and the Guidelines on vertical agreements E- commerce and distribution: distributor websites, geo- blocking, platforms and marketplaces

Agency Agreements

Agency and similar relationships Main issues and key clauses in distribution agreements EU agency rules: Directive 86/653/ECC and its implementation in member states Applicable law and dispute resoluto: practical tips









10/02/2026

JOINT VENTURE Joint Venture Agreements

Incorporated and un-incorporated joint venture From design to implementation and execution: key issues Contractual structure and joint venture: check list Incorporation of a JVCo

Joint Venture and Consortium in International Construction Projects

Main conditions, governance and resolution process, protection of minority shareholders The sharing of responsibilities, profits and losses among partners in a construction international project Formation of JV/Consortium agreements Relationship with third parties, joint execution, realization of purpose, termination and way- out clauses

INTERNATIONAL TENDERS

From the issuance of a tender to the signature of a contract

International tendering process for main construction, infrastructures and industrial plants projects Risk evaluation and management: legal and contractual impact Engineering, Procurement and Construction (EPC) contract formats (FIDIC, ENAA, ICC) General Contractor main duties and liabilities EPC Contract main clauses: negotiation, drafting and execution

Speakers: Laura Furlanetto, Alessia Oddone Wales, Steven Glen Sprague

